

## BOB ICB BOARD MEETING

<b>Title</b>	2022/23 Annual Accounts and Reports		
<b>Paper Date:</b>	11 September 2023	<b>Board Meeting Date:</b>	19 September 2023
<b>Purpose:</b>	Information	<b>Agenda Item:</b>	15
<b>Author:</b>	Catherine Mountford, Director of Governance	<b>Exec Lead/ Senior Responsible Officer:</b>	Catherine Mountford, Director of Governance; Matthew Metcalfe, Chief Finance Officer

### Executive Summary

As highlighted to the Board through the Chief Executive's report in July we produced and submitted four annual reports and sets of accounts (one for Q1 each predecessor CCG and one for the ICB).

An overview of delivery of our financial duties and highlights from the ICB annual report are included in this short paper. The full reports and accounts are available [here](#).

### Action Required

The board are asked to:

- Note publication of the Annual Report and Accounts for 2022/23.

<b>Conflicts of Interest:</b>	Not applicable
-------------------------------	----------------

<b>Date/Name of Committee/ Meeting, Where Last Reviewed:</b>	Production and sign-off through Audit and Risk Committee.
--	---



**Buckinghamshire, Oxfordshire  
and Berkshire West**  
Integrated Care Board

# 2023/24 Annual Report and Accounts overview



# Documents available

---

- Publications available for each CCG (covering 1 April-30 June 2022) and ICB (covering 1 July 2022-31 March 2023)
  - Annual Reports
  - Annual Accounts

[NHS BOB ICB Annual Report and Accounts 1 July 2022 - 31 March 2023](#)

[Buckinghamshire CCG](#)

[Oxfordshire CCG](#)

[Berkshire West CCG](#)

# Annual Accounts 2022/23

# Financial year 2022/23 Year End Results

**Buckinghamshire, Oxfordshire  
and Berkshire West**

Integrated Care Board

Target	BOB ICB	Buckinghamshire CCG	Oxfordshire CCG	Berkshire West CCG
<b>Revenue spend not to exceed allocation (break-even target)</b>	£0.2m	Break-even	Break-even	Break-even
<b>(Revenue) administration spend not to exceed allocation (running costs target)</b>	Spend of £24.8m against an allocation of £25.3m	Spend of £2.6m against an allocation of £2.6m	Spend of £4.2m against an allocation of £4.2m	Spend of £2.4m against an allocation of £2.4m
<b>Capital spend not to exceed allocation</b>	Spend £0.3m against allocation of £0.3m	No allocation and nil spend	No allocation and nil spend	No allocation and nil spend
<b>95% (by value) of NHS invoices paid within 30 days</b>	95.0%	100%	99.7%	97.7%
<b>95% (by value) of non-NHS invoices paid within 30 days</b>	98.3%	98.4%	96.0%	100%
<b>Remain within cash funding</b>	Achieved	Achieved	Achieved	Achieved
<b>Mental Health Investment Standard (MHIS)</b>	Spend of £263.6m against target of £262.9m. The ICB overachieved by £0.7m	N/A	N/A	N/A

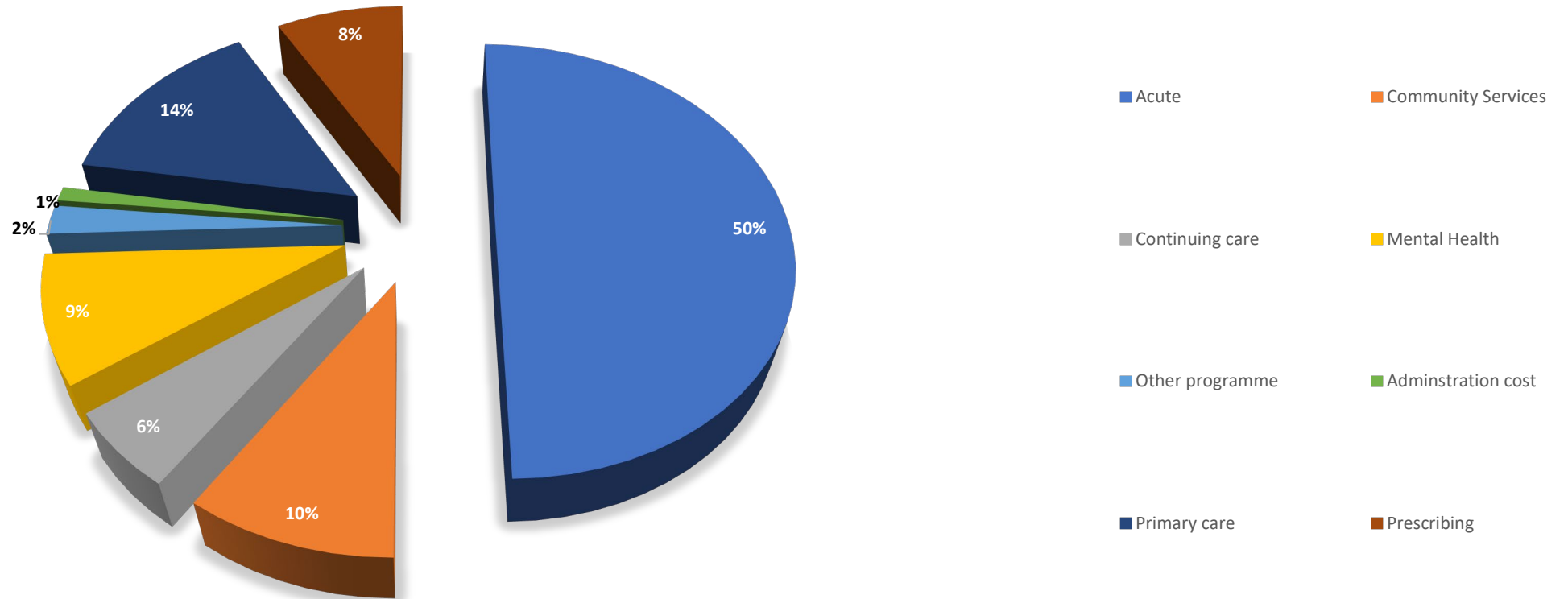
# External Audit Opinion

- External Audit (Ernst & Young for the ICB and 3 CCGs) are required to provide their opinion that:
  - the financial statements give a **true and fair view** of the financial position for BOB ICB as at 31 March 2023 and for the 3 CCGs as at 30 June 2022.
  - there were **no matters to report in relation to the regularity** of the ICB and the CCGs income or expenditure; and that
  - there were **no matters to report by exception on the ICB and 3 CCGs arrangements to secure Value for Money** in conducting their business.
- The final opinion for BOB ICB and all 3 CCGs in each area was positive and no matters to report by exception identified during audit process.

# How the money was spent

Buckinghamshire, Oxfordshire and Berkshire West

### BOB ICB plus CCGs' Spend 2022/23



## Year of organisational change and integration 2022/23 – a flavour

- 2022/23 was an incredibly busy year for the ICB and former CCGs from a financial perspective. There was a huge programme of work undertaken to ensure the safe transition of services from the three former CCGs when these were formally ceased as organisations on 30 June 2022 to the newly created ICB on 1 July 2023.
- As a result of this transition there was a requirement to complete three sets of part year accounts for the three former CCGs and a part year set of accounts for the ICB.
- 2022/23 also saw the in-housing of Finance and Contracting teams from the Commissioning Support Unit into the ICB in January 2023.
- The national finance regime throughout 2022/23 was also one of transition with a move back towards routine contract and financial arrangements following the revised regime implemented during the pandemic.
- The year was a difficult one for all, with aligned careful financial and operational management required to reach the year end delivery.



# Overview of 2022/23



Building from a system with enormous potential because of its geography, service configuration and expertise



Development and progress during 2022/23 has been considerable and has created a strong foundation to further exploit the potential of our strong places, our clinical service expertise and our unique position in terms of academic, research and educational architecture



The board and system are ambitious for the future and are managing our key operational risks and challenges within a clear strategic context



System  
development  
and  
architecture

- **Safely navigated and delivered a complex transition** from three CCGs to create Integrated Care Board and establish Integrated Care Partnership
- **Cohesive Executive team** leading the ICB: team development programme in place, substantive appointment key posts Chief Medical Officer, Chief Nursing Officer, Chief Finance Officer, Director of Governance, Place Directors, Director of UEC improvement, Director of Primary Care.
- Staff and structure consultation complete and implemented
- Assurance and oversight mechanisms created and operated through a collaborative approach and effective joint working with NHSE regional team on interventions and tiering response
- Delegation of Pharmacy, Optometry and Dental from NHSE complete, including enacting local system improvement interventions on dentistry
- Clear and measurable progress on **Provider Collaboratives (MH / Acute / Place) and Place Based Partnerships** maturity and development



System  
development  
and  
architecture

- Building system momentum from understanding our challenges through staff survey, Local Government Association peer review and ICS governance development
  - Strategy suite development building from our System Development Plan: **Integrated Care Partnership Strategy, Joint Forward Plan, Digital and Data Strategy, Communications and Engagement Strategy, Net Zero plan**
  - Embedding our **Convener role**– Risk workshop, **Clinical and care professional leadership workshops**, Education summit, UEC summit, **Quality Improvement event**, Joint Forward Plan workshop
  - Strengthened safeguarding oversight and partnership working
  - **Co-produced a quality assurance, oversight and improvement framework**
  - **Staff engagement programmes to develop values** and start building our Organisational Development programme
  - Improved **engagement with VCSE** including membership of board sub-committees, presentations to the full board and engagement workshop

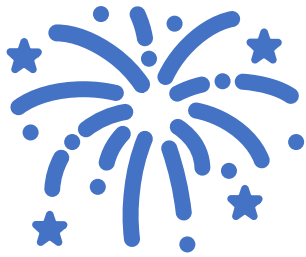
# BOB ICB Progress and Achievements 2022/23

Quality,  
Performance  
&  
Delivery

- Reduction of **long waiters**
- Effective and focused management of **multiple incidents**
- Delivering **reduction in Cancer 62 days waits** following intensive support from TVCA and tiering focus
- **Continuing Healthcare transformation programme** established, and operational cost improvement plans developed
- Recovered from **intense UEC pressures** with explicit improvement work
- Primary Care Performance – improved access
- **Delivered a lower deficit than the revised 2022/23 plan**
- Highest performing ICB in several diagnostic activity areas including imaging
- Low number of beds occupied with patients not meeting “criteria to reside” and focused discharge improvement programmes
- Improvement in Personalised Health Budgets & Personalised Care and Support Plans
- Single Delivery Plan assurance and oversight governance confirmed across Local Maternity and Neonatal System
- Setting solid foundations for our focus on Health Inequalities and Prevention

## Development Priorities 2023/24

- **Strategy suite** – Primary Care, Resourcing (Including Finance), People, Estates
- **Provider Collaboratives'** priorities, plan and resource
  - Acute Provider Collaborative –Urology, ENT, Outpatients
- Place-based partnerships - embedding **delivery** and supporting **enablers**
- Specialist Commissioning - opportunities (Children's and Neuro Rehab)
- **Board development programme**
- **All executive substantive appointments made**
- Produce and deliver ICB Organisational Development programme
- Enhancing the model of patient and public engagement
- Embedding and delivering the **ICS efficiency model and oversight**



We take pride in our progress and success during 2022/23



We are building the roadmap to further develop our potential as a system



We have focus and grip on our short-term challenges and delivery priorities