

BOARD MEETING

Title	2023/24 Annual Accounts and Reports		
Paper Date:	03 July 2024	Board Meeting Date:	16 July 2024
Purpose:	Information	Agenda Item:	15
Author:	Catherine Mountford, Director of Governance	Exec Lead/ Senior Responsible Officer:	Catherine Mountford, Director of Governance; Matthew Metcalfe, Chief Finance Officer

Executive Summary

The ICB's Annual report and Accounts were completed in accordance with guidance and submitted on 21 June 2024 (a week before the deadline).

An overview of delivery of our financial duties and highlights from the ICB annual report are included in this short paper. The full reports and accounts are available [here](#).

Action Required

The board are asked to:

- Note publication of the Annual Report and Accounts for 2023/24.

Conflicts of Interest:	Not applicable
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Date/Name of Committee/ Meeting, Where Last Reviewed:	Production and sign-off through Audit and Risk Committee.
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**Buckinghamshire, Oxfordshire
and Berkshire West**
Integrated Care Board

2023/24 Annual Report and Accounts overview



Documents available

- Annual Report
- Annual Accounts

[NHS BOB ICB Annual Report and Accounts 2023/24 \(Linked\)](#)

Annual Accounts 2023/24

Financial year 2023/24 Year End Results



**Buckinghamshire, Oxfordshire
and Berkshire West**

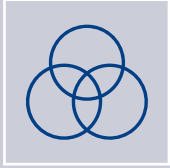
Integrated Care Board

Target	BOB ICB
Revenue spend not to exceed allocation (break-even target)	Not achieved - year end deficit of £38.1m
(Revenue) administration spend not to exceed allocation (running costs target)	Achieved – underspend of £1.4m against plan
Capital spend not to exceed allocation	Achieved - underspend of £216k against allocation
95% (by value) of NHS invoices paid within 30 days	Not achieved - 92.1%
95% (by value) of non- NHS invoices paid within 30 days	Achieved - 96.7%
Remain within cash funding	Achieved - £584k which is within NHSE cash at bank target of no greater than 1.25% of cash drawn down for the month
Mental Health Investment Standard (MHIS)	Achieved - £5.3m /1.85% above target

- We have received a clean audit opinion on our statement of accounts from our Auditors Ernst & Young
- The financial statements were reviewed by the Audit Committee and submitted to NHSE well ahead of the deadline of 28 June
- The financial statements are consistent with the month twelve results previously reported to the Board and no adjustments were necessary
- The opinion on the value for money was qualified in the light of the ICB deficit

Overview of 2023/24

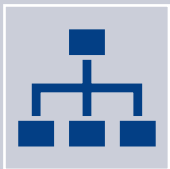
BOB Integrated Care Board and System Annual review Summary



Fully recruited to executive team but further changes at CEO and Chair level



Challenging year in terms of performance, finance and quality exacerbated by ongoing Industrial Action



The board and system are cognisant of the size of the challenges and are working to develop a sustainable plan

BOB ICB Progress and Achievements through 2023/24



System development and architecture

- **Appointment and arrival** of full team of substantive executive directors
- **Change programme launched** to support new operating model and deliver cost reduction targets
- **Primary Care Strategy** (including Pharmacy, Optometry and Dental (POD)) complete and moving to implementation
- **Partnerships maturing** and delivery at place
- **Reset** of Acute Provider Collaborative and Mental Health Provider Collaborative

BOB ICB Progress and Achievements through 2023/24



System development and architecture

- **ICB Governance review** complete and reported to board and **Freedom to Speak Up guardians appointed**
- **Board development program** commissioned and delivered
- **System Leadership** events including strategy development and system wide governance
- **Digital Strategy** implementation
- Implementation of **Patient Safety Incident Response Framework**
- **System shift to turnaround focus** in response to financial outturn align to Joint Forward Plan reset

BOB ICB Achievements and Challenges 2023/24 (1)



Quality,
Performance
&
Delivery

- Substantial reduction in 65-week cohort reduced from 63,896 to 16,000 but **101 patients still waiting over 78 week at the end of March 2024.**
- Value Weighted Activity Delivery of 106.5% across the year
- Really impressive reduction in **Cancer 62 days waits in quarter 4 from 713 at 31 December 2023 to 489 at 31 March 2024.**
- Recovery from **challenged UEC pressures to deliver 74.9% in March 2024.**
- Some exceptional out of hospital initiatives through **Transfer of Care hubs** and **Urgent Care Centre pilots**
- Primary Care Access maintained and **above South-East and England average**
- Diagnostics above plan all year Community Diagnostic Centre activity over 206,000
- Low number of beds occupied with patients not meeting “criteria to reside” and focused discharge improvement programmes best in South-East
- Effective and focused management of **multiple incidents including industrial action**

BOB ICB Achievements and Challenges 2023/24 (2)



Quality, Performance & Delivery

- Dental access around 43.71% - **flexible commissioning scheme has seen over 14,000 patients**
- 97% of pharmacist signed up to pharmacy first with **126 pharmacies live with Community Pharmacy Consultation Service**
- Direct Optometry referrals with REGO in place
- **Talking Therapies targets achieved** although struggling on Dementia diagnosis rates and out of area placements
- Inequalities
 - Five out of Eight Tobacco Dependency services set up
 - Place schemes - including **Homelessness** and **Community Wellness Outreach**
- Progress on Maternity Smoking at booking and delivery targets
- Mechanical Thrombectomy service in place at Oxford University Hospitals from January 2024

BOB ICB Progress and Achievements 2023/24

➤ SEND

- Oxfordshire Partnership rated 'Grade 3' – systemic failings
- Buckinghamshire – Written Statement of Action
- Wokingham Borough Council – APP and pending full inspection
- Reading Borough Council & West Berkshire Council – planning for inspection
- Learning disabilities and autism (LD&A)
 - ADHD pause for new adult referrals. ICS pathway transformation underway. Alternative private providers identified. National ADHD pathway review
 - Increase in people over 14 with learning disabilities on GP register having annual health check
 - LD&A programme board in place
 - Dynamic Support Register and Care and Treatment review process strengthened
- Safeguarding
 - Joint Targeted Area Inspection of 'front door' safeguarding in Buckinghamshire
 - Capacity and complexity
 - Sign up to Sexual Safety Charter



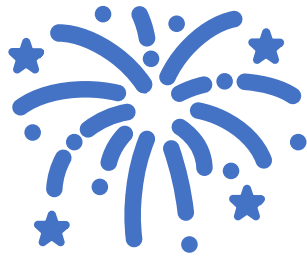
Quality,
Performance
&
Delivery

BOB ICB Progress and Achievements 2023/24



Quality,
Performance
&
Delivery

- Women's health, maternity and neonatal services
 - **CQC** – Horton Hospital and Buckinghamshire Healthcare rated “Requires Improvement” and Royal Berkshire as “Good”
 - Reduction in neonatal deaths per 1,000 live births
 - Women's Health Hubs and delivery of the Women's Health Strategy
 - Improving Abortion Service
- Palliative and End of Life Care services
- Children and Young People and Transition Strategy
 - Cocreated
 - Big ambition
- Personalised Care – **improved uptake in Personal Health Budgets** and improved oversight
- Continuing Healthcare and complex case management
 - Independent review in Berkshire West
 - Increasing demand and complexity
 - Patient and user experience



Measurable improvements in service delivery to our population



We are building the roadmap to further develop our potential as a system



Enhanced turnaround and grip on our short-term challenges and delivery priorities