

## BOARD MEETING

<b>Date of Meeting:</b> 21 March 2023	<b>Agenda item:</b> 12
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<b>Title of Paper:</b> Joint Forward Plan - Update
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<b>Paper is for:</b> (Please ✓)	<b>Discussion</b>		<b>Decision</b>		<b>Information</b>	✓
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<p><b>Executive Summary</b></p> <p>Integrated Care Boards (ICBs) and partner NHS Trusts are required to prepare a Joint Forward Plan (JFP) by end of June 2023. This plan should describe their approach to meet their population’s physical and mental health needs and deliver the universal NHS commitments. Additionally, the JFP will include plans for delivering relevant aspects of the Buckinghamshire, Oxfordshire, Berkshire West (BOB) Integrated Care Strategy. This paper provides an update on:</p> <ol style="list-style-type: none"> <li>1. The progress made in refining the ambitions for services over the next five years and the development of the corresponding delivery plans.</li> <li>2. The engagement that has been carried out to date and is planned for upcoming weeks, including a system wide workshop on 24 March.</li> <li>3. Next steps, focussing on sign-off of the Joint Forward plan in May and June.</li> </ol>
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<p><b>Action Required</b></p> <p>The Board Members are asked to note the update and the proposal for ICB (Integrated Care Board) agreement at the Board meeting in May.</p>
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<p><b>Date and Name of Committee/meeting at which Paper Reviewed:</b> Development of the plan has been considered at Board workshops and the Executive Management Committee.</p>
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<p><b>Author:</b> Robert Bowen, Acting Director of Strategy and Partnerships</p>
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<p><b>Executive Lead/Senior Responsible Officer:</b> Robert Bowen, Acting Director of Strategy and Partnerships</p>
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<p><b>Date of Paper:</b> 10 March 2023</p>
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<p><b>Conflicts of Interest</b></p> <p>The Joint Forward Plan when agreed will inform the prioritisation of the use of NHS resources. This will have an impact on organisations led by members of the Board (NB, NM) and ICB funding contributes to the pooled budgets managed by Oxfordshire County Council and the contract held by GP practices, so SC and SJ are potentially conflicted. The perspective of these members is an important aspect to development of our priorities and plans.</p>
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No conflict identified	
Conflict noted: conflicted party can participate in discussion and decision	✓
Conflict noted, conflicted party can participate in discussion but not decision	
Conflict noted, conflicted party can remain but not participate in discussion	
Conflict noted, supported paper withheld from conflicted party e.g. pecuniary benefit	
Conflicted party is excluded from discussion	

# UPDATE ON DEVELOPING THE JOINT FORWARD PLAN

## Context

1. ICBs and their partner Trusts have a duty to publish the first Joint Forward Plan (JFP) by 30 June 2023.
2. At a minimum, the JFP needs to describe how the ICB and partner Trusts “intend to arrange and/or provide NHS services to meet their population’s physical and mental health needs. This should include the delivery of universal NHS commitments”.
3. Additionally, systems are encouraged to use the JFP to develop a shared delivery plan for the Integrated Care Strategy and the Joint Local Health and Wellbeing Strategies (JLHWS).
4. The Buckinghamshire, Oxfordshire and Berkshire West (BOB) JFP will address these ambitions and the other statutory requirements referenced in the published guidance materials.

## Progress on the development of plan

5. Through January and February, five-year service level delivery plans were developed by service leads in the ICB, working closely with colleagues and teams across the system.
6. These plans have been developed with a view to balancing delivery of the long-term ambitions of the Integrated Care Strategy, the ongoing requirements of the NHS Long term Plan and the shorter-term requirements of the 2023/24 NHS Operational Planning guidance.
7. Through February the delivery plans have been tested through engagement with the subject matter experts involved in the development of the Integrated Care Strategy and further developed and validated through relevant system governance groups (e.g. Urgent Care Board, Integrated Delivery Networks, etc) which have stakeholders from varied partner organisations represented.
8. In the Joint Forward Plan draft these delivery plans have been aligned to the structure of the Integrated Care Strategy to ensure our delivery ambitions remain aligned to the ambitions described in the strategy (See: Appendix 1)
9. In March, the focus has been on identifying and describing priority areas for change and long-term delivery across the BOB integrated care system. These will describe the big changes required to address our system-wide challenges. The JFP is expected to set a formal mandate and framework of action with all partners, particularly for 2023/24, to scope and agree the more detailed programme(s) of change.

## Engagement

10. The JFP describes a shared commitment for what the NHS collectively aims to achieve and how the corresponding activities will be delivered. These actions need to be jointly owned and agreed with NHS Partners.
11. Additionally, these actions must align with the principles and shared aspiration of our Integrated Care System to deliver in partnership with our local authorities, Voluntary, Community and Social Enterprise (VCSE) sector and with people and their local communities.
12. Through February and March, we have and will continue to share the relevant content of the Joint Forward Plan with our stakeholders. This has involved:
  - Service level network and governance meetings – to develop and validate relevant content.
  - Integrated Care Strategy infrastructure – we have engaged with some of the individuals and steering group to refine approach.
  - NHS Trusts – Working with NHS Trust Strategy Directors to raise profile of JFP with Trust executive teams and develop or test emerging material.
  - Place Based Partnership – Using the existing place-based groups to update and validate ambitions. Also hear the voices non-NHS partners central to local delivery.
  - VCSE – Taking specific sections of the Joint Forward Plan to relevant sub-groups of the local VCSE Alliance to test content.
  - Regional – High level discussions on the approach, structure, and content with NHS England colleagues before a review of the plan in April.

13. The plans have recognised and built on some of the areas raised by people and communities living in BOB through the integrated care strategy engagement process, notably around the importance of better access and shorter waiting times, developing specific plans for services and support for people with learning disabilities or who are neurodivergent.
14. On 24 March we are hosting a workshop to bring together representatives from across the BOB Integrated Care System (ICS). Attendees will be executive level and subject matter experts from NHS Trusts, primary care, local government, VCSE, Healthwatch and Academic Health Science Network. The purpose is to collaboratively identify and refine aspects of the plan that will have greatest impact and build consensus for these, agree how we will prioritise relevant activities to accelerate delivery, and how we can do things better by working effectively across the different partnerships we have across the ICS.

### **Next Steps**

15. A draft of the developing plan considering input from the workshop will be shared with board members in the week beginning 27 March.
16. During April, a final draft of the Joint Forward Plan will be developed considering final feedback from the engagements planned.
17. In April, a draft of the plan will be shared with NHS England (South East Region colleagues) for review and comment.
18. It is planned that NHS Trusts and the ICB will be asked to review and agree a final version of the Joint Forward Plan in their meetings in May.
19. Assuming the JFP has been agreed by the ICB and partners, the plan will be shared with each of the five Health and Wellbeing Boards which will review and provide a formal opinion '*on whether the draft takes proper account of local health and wellbeing strategy*'. This will be in June 2023. The Health and Wellbeing Board opinions will be published with the JFP.
20. The BOB Joint forward Plan will be published by 30 June 2023.

### **Asks of the Board or of members present**

21. The ICB Board is asked to note the update and the proposal for ICB agreement at the Board meeting in May.

## Appendix 1 – Aligning the Joint forward Plan to the Integrated Care Strategy



The challenge will be balancing the short term delivery vs long term ambition

<b>Our Vision</b> 01	Everyone who lives in our area has the best possible start in life, lives happier, healthier lives for longer, and can access the right support when it is needed				
<b>Our System Partnerships</b> 02	Place based partnerships, Neighbourhood teams (PCN led), Clinical Networks, Provider collaboratives				
<b>Addressing Our Biggest System Challenges</b> 03	Priorities to be agreed				
<b>Delivering Our Strategy – Our Five Year Delivery Plans</b> 04	<b>Promote and protect health:</b> Keeping people healthy and well  1. Prevention 2. Inequalities 3. Vaccination and Immunisations 4. Weight Management	<b>Start Well:</b> Help all children achieve the best start in life  1. Maternity 2. Children and Adult Mental Health Services 3. Learning Disabilities 4. Neurodiversity 5. Children with Long Term Conditions	<b>Live Well:</b> Support people and communities live healthy and happier lives  1. Long Term Conditions (stroke, cardiovascular disease, diabetes, respiratory) 2. Adult Mental Health 3. Cancer	<b>Age Well:</b> Stay healthy, independent lives for longer  1. Community multi-disciplinary teams (e.g. frailty) 2. Palliative and end of life care	<b>Quality and access:</b> Accessing the right care in the best place  1. Primary care 2. Urgent and Emergency Care 3. Planned care
<b>Supporting and Enabling Delivery</b> 05	Workforce, Finance, Digital, Estates, Research & Innovation, Net Zero, Quality, Personalised Care, Continuing Healthcare				

- Promote prevention
- Address inequalities
- Deliver in partnership