

BOARD MEETING

Date of Meeting: 15 November 2022	Agenda item: 11
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Title of Paper: Development of the Integrated Care Partnership and Integrated Care Strategy
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Paper is for: (Please ✓)	Discussion	✓	Decision	✓	Information	
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<p>Executive Summary</p> <p>This report provides an update on the development of the Integrated Care Partnership (ICP) and work underway, with our partners, to develop the first integrated care strategy for the Integrated Care System (ICS). The development of an Integrated Care Strategy is a statutory requirement of the ICP.</p> <p>The purpose of the strategy is to set a direction for the whole of the system based on the needs of the population, to deliver more joined up, preventative care for people through their lives and reduce disparities in health. The strategy should complement existing plans, including health and wellbeing strategies</p> <p>Since September, working groups aligned with agreed themes, have been meeting to discuss and agree a set of priorities for the strategy. This work is ongoing.</p> <p>Given the importance of the strategy as a document that will influence ambition and priorities across the Integrated Care System, a formal period of engagement has been proposed and agreed. This has impacted the proposed development and publication timescales for the strategy document.</p> <p>The paper outlines:</p> <ul style="list-style-type: none"> • An update on the development of to the ICP • An update on the activity of the working groups since September • High level details on the proposed engagement approach and updated timescales for the publication of the Integrated Care Strategy

<p>Action Required</p> <p>The Board is asked to</p> <ol style="list-style-type: none"> a. Approve the establishment of the ICP as a joint committee with the local authorities b. Note the proposals for engagement, the updated strategy delivery timetable and the need for the ICB to iteratively consider the strategic priorities and other details of the strategy in the Joint Forward Planning process

Date and Name of Committee at which Paper Reviewed: ICB Executive 31 October 2022

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Date of Paper: 28 October 2022

Conflicts of Interest

- Not Applicable

No conflict identified	✓
Conflict noted: conflicted party can participate in discussion and decision	
Conflict noted, conflicted party can participate in discussion but not decision	
Conflict noted, conflicted party can remain but not participate in discussion	
Conflict noted, supported paper withheld from conflicted party e.g., pecuniary benefit	
Conflicted party is excluded from discussion	

DEVELOPMENT OF THE INTEGRATED CARE STRATEGY

Establishment of the Integrated Care Partnership (ICP)

1. The Integrated Care Partnership (ICP) is a joint committee of the local authorities and the NHS (represented by the ICB) coming together with other partners to set a common direction of travel to improve health and wellbeing for people living and working across the BOB ICS area.
2. Since the Board met in September the ICB Chair has continued to work with the leaders nominated ICP members of the local authorities. This has resulted in a revised final draft of the Terms of Reference (attached as Annex 1) and confirmation of a Chair and Deputy Chair:
 - a. Chair: Councillor Jason Brock, Leader Reading Borough Council
 - b. Deputy Chair: Councillor Angela Macpherson, Deputy Leader Buckinghamshire Council
3. The ICB Director of Governance and team will provide the secretariat for the ICP. Work is in hand to set dates for the ICP to meet to support the development of the Integrated Care Strategy and appoint the wider membership.

Purpose of the integrated care strategy

4. The development of an integrated care strategy is a statutory requirement of the ICP as explained in [guidance](#) published by the Department of Health and Social Care (DHSC) in July 2022.
5. The purpose of the strategy is to set the direction for the system, outlining how local authorities and the ICB, working with other partners, will meet the needs of our population and deliver more joined up, preventative and person-centred care for people across the course of their lives.
6. On 28 October, representatives of the ICB and the five Local Authorities who will form the joint committee met to agree the establishment of the ICP. They also considered an update on the integrated care strategy development and an update on our proposed approach to engaging with partners organisations and the public on the emerging strategy.

Update on progress

7. Since September, working groups aligned to the strategic themes of Start Well, Live Well, Age Well, Promoting Healthy Lives, Health Protection and Access to Services, have been meeting to discuss and agree proposed priorities to be taken forward in the strategy development.
8. The themes and priorities are still being developed and refined by our working group teams.
9. We know that, overall, health in our populations is relatively good in comparison to the national position but there are significant variations in access, experience and outcomes relating to health, care and support across our system.

10. We recognise that there are many factors that impact on people's physical and mental health, for example, housing, employment and living environments. The impact of the increased cost of living will place more pressure on people and communities across the system over the coming years. This in turn will impact people's mental and physical health as well as the cost of delivering our services. The ongoing impacts of COVID-19 on people and services will also add to the existing pressures.
11. Our emerging themes focus on how we can work better together to address these challenges and support people to live longer and healthier lives.
12. Five principles have been proposed that are expected to be factors that will run through all the thematic areas. These are expected to be preventing ill-health, tackling health inequalities, promoting local delivery, providing person centred care and improving join up between our services.

Our proposed engagement approach for the integrated care strategy

13. Once published, the strategy will be shared by the ICP with system partners, who will be expected to consider the strategy as part of each organisation's planning process and reflect it in their longer term ambitions.
14. Given the importance of the strategy in planning for local services, as well as being a requirement it is important that we involve the local Healthwatch organisations and the local people who live and work across our relevant geography.
15. The DHSC guidance also sets out a longer list of stakeholders that either should or could be involved. This includes Health and Wellbeing Boards, service users, the VCSE sector, local employers, housing providers, other providers of health and social care, local planning, other service providers (such as housing and homelessness services).
16. This engagement is something we want and expect to be a part of any strategic direction setting of this nature. Recognising this, the ICP founding members (the ICB and five local authorities) agreed an adjustment to the strategy development timetable, postponing the publication of a final version of the strategy until February 2023. This allows for a longer and meaningful period of engagement with stakeholders.
17. To ensure the strategic intentions of the ICP are considered as part of the ICB planning, a draft Integrated Care Strategy will be published at the end of December. This draft would be subject to feedback from the engagement exercise with the public and partner organisations.

18. Updated timetable for strategy delivery (dates are still to be finalised)

Preparing for engagement			
31 Oct – 14 Nov	<ul style="list-style-type: none"> An engagement document is drafted, setting out the vision, principles, themes and priorities The principles are refined with working groups A comprehensive engagement plan is developed 		
14-18 Nov	<ul style="list-style-type: none"> An 'Engagement Draft' is reviewed and agreed by ICP 		
Engagement		Drafting the Strategy document	
21 Nov - 27 Jan	<p>10-week engagement window using the formal 'Engagement Draft' document. Engagement activity to include:</p> <ul style="list-style-type: none"> Sharing the engagement document with all Local Authority and NHS partners for feedback (by correspondence) Present the detail of the vision, principles strategic themes and priorities (Engagement Draft) at HWBs & Health Overview & Scrutiny Committees Engagement with Public and communities through <ul style="list-style-type: none"> (i) online engagement platform (ii) Citizens panel, (iii) Healthwatch / VCSE fora (iv) Local Authority and NHS Partners local channels and networks to reach local communities Virtual meetings to outline the vision, principles, strategic themes and priorities and seek feedback 	21 Nov – 2 Dec	<p>Full draft of the strategy is developed with ongoing input and direction from:</p> <ul style="list-style-type: none"> Themes developing from the engagement Representatives of the ICP, including HWB chairs Strategy Steering Group members Working group teams, as required
		5-9 Dec	<ul style="list-style-type: none"> Full draft strategy is circulated to ICP membership for comment and feedback
		12 Dec	<ul style="list-style-type: none"> Full draft strategy is updated, reflecting any feedback received
		Approx. 16 Dec	<ul style="list-style-type: none"> ICP to confirm draft Integrated Care Strategy for sharing Draft strategy is shared with partners before 31st December
Finalising the strategy			

30 Jan – 3 Feb	<ul style="list-style-type: none"> • Engagement window closes • Development of the engagement report
3 Feb – 10 Feb	<ul style="list-style-type: none"> • Final Integrated Care Strategy document prepared
w/c 20 Feb	<ul style="list-style-type: none"> • The ICP Joint Committee agree final version of the BOB Integrated Care Strategy • The final version is circulated to ICB, local authorities and other partners across the BOB system

19. It has been proposed that a small advisory group is set up, drawn from our partners, who can provide advice and expertise on the best ways to reach people and all our communities and subsequently support delivery through the engagement period.

Ask of the Board

20. The Board is asked to

- a. Approve the establishment of the ICP as a joint committee with the local authorities.
- b. Note the proposals for engagement, the updated strategy delivery timetable and the need for the ICB to iteratively consider the strategic priorities and other details of the strategy in the Joint Forward Planning process

Next steps

21. Colleagues from across the ICP groups are now working to develop the engagement draft of the strategy and plan the detailed activities of the engagement period to ensure we are able to maximise opportunities with partner organisations and the public over the proposed period.