

BOARD MEETING

Date of Meeting: 27 September 2022	Agenda item: 09
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Title of Paper: Integrated Care Partnership and Integrated Care Strategy

Paper is for: (Please ✓)	Discussion		Decision	✓	Information	
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<p>Executive Summary and Implications</p> <p>This report provides an update on the development of the Integrated Care Partnership and work underway, with our partners, to develop the first integrated care strategy for the Integrated Care System (ICS).</p> <p>Agreement has been reached with local authority members on the proposed membership and working arrangements for the Integrated Care Partnership (ICP) and the establishment of the ICP as a Joint Committee is being authorised through the governance of the Integrated Care Board (ICB) and local authorities. The proposed membership includes the Chair of the ICB (as previously agreed by the Board) with the ICB Chief Executive in attendance. Members will also be sought from local NHS providers and wider partners.</p> <p>The ICP is required to develop and agree an integrated care strategy. The ICB Interim Director of Strategic Delivery and Partnerships has worked with system partners to begin the development work required. This will be presented to the ICP when it meets in October and then the ICP will oversee development of an initial strategy by no later than 31 December 2022. The ICP is required to provide a copy of the strategy to the ICB, NHS England and Local Authorities within Buckinghamshire Oxfordshire Berkshire West (BOB). The ICB Board would receive the integrated care strategy early in 2023 and would be required to have regard to this when developing the Five Year Forward Plan.</p>
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<p>Action Required</p> <p>The Board is asked to receive this update on progress and agree the establishment of the ICP as a joint committee.</p>

Date and Name of Committee at which Paper Reviewed: ICB Executive 12/9/2022.

Author: Catherine Mountford, Director of Governance and Amanda Lyons, Interim Director of Strategic Delivery and Partnerships
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Executive Lead/Senior Responsible Officer:

Date of Paper: 30 August 2022

Conflicts of Interest

Not applicable

No conflict identified	✓
Conflict noted: conflicted party can participate in discussion and decision	
Conflict noted, conflicted party can participate in discussion but not decision	
Conflict noted, conflicted party can remain but not participate in discussion	
Conflict noted, supported paper withheld from conflicted party e.g., pecuniary benefit	
Conflicted party is excluded from discussion	

Update on development of the Integrated Care Partnership and Integrated Care Strategy

Context

1. Clause 26 of the Health and Care Act 2022 amends the Local Government and Public Involvement in Health Act 2007 so that the Integrated Care Board (ICB) and all responsible local authorities that fall within the area of the Integrated Care Board must establish an Integrated Care Partnership (ICP). This will be a Joint Committee of these bodies made under the new section inserted in the Act. The partnership must include members appointed by the Integrated Care Board and each relevant local authority. The Integrated Care Partnership may determine its own procedures and appoint other members.

Establishment of the Integrated Care Partnership (ICP)

2. The Department of Health and Social Care (DHSC), NHS England and the Local Government Association undertook an engagement exercise inform guidance to local systems on establishing their ICPs. The outcomes of the engagement were published in March 2022 and highlight that local areas should find the arrangements that suit their populations and circumstances, rather than imposing a one-size-fits-all model.
3. The engagement focused on the five main expectations of ICPs
 - a. ICPs will drive the direction and policies of their local systems
 - b. ICPs will be rooted in the needs of people, communities and places
 - c. ICPs create a space to develop and oversee population health strategies to improve health outcomes and experiences
 - d. ICPs will support integrated approaches and subsidiarity
 - e. ICPs should take an open and inclusive approach to strategy development and leadership, involving communities and partners, and utilise local data and insights.
4. The ICB Chair has worked with the leaders of the local authorities to develop a proposal for the ICP that is based on these expectations and, in particular, that the ICP should be focused on strategy and most delivery would be delivered at Place (subsidiarity).
5. This has led to an agreed model for the ICP including membership and working arrangements and the draft terms of reference for the ICP are included as Annex 1; these will be considered and agreed by the ICP at its first meeting, currently planned for 5 October 2022.
6. The membership of the ICP agreed by the founder organisations includes a balance of health, local authority and wider partners. At the Establishment Board meeting on 1 July 2022, it was agreed that the Chair would be the ICB's statutory member of the ICP. The ICB Chief Executive will be invited to attend at the ICP alongside the Chair of the ICB.

7. The ICB and five local authorities will agree to the establishment of the ICP as a joint committee through their internal governance arrangements. Until this has been completed by all six organisations the ICP will meet in shadow form.

Development of the BOB Integrated Care Strategy

8. The development of an integrated care strategy by the ICP is a statutory requirement. It should build on the existing work and momentum of integration plans already in place, for example Health and Wellbeing Board strategies, or better care funds. The strategy will set the direction of the system setting out how the ICB and local authorities working with providers and other partners can deliver more joined up, preventative and person-centred care for the BOB population across the course of their life. The guidance to support the development of the ICP strategy was published in late July 2022. There is recognition within the guidance that this will be an initial strategy and that the strategy will mature over time.
9. Ahead of the ICP being established, Amanda Lyons, ICB Interim Director of Strategic Delivery and Partnerships, working with Jane O’Grady, Director of Public Health, Buckinghamshire Council, have been leading an ICS strategy steering group to inform and design an approach to developing BOB ICP’s strategy which the ICP can review at its first meeting in October. The approach is outlined schematically in Annex 2.
10. The steering group has reviewed the recently published guidance, the NHS long term plan and the five Health and Wellbeing Board strategies and undertaken a thematic review. It has established six working groups led by local authority or ICB directors. The working group membership will be representative of all partner organisations and draw upon clinical leadership and expert provider and local authority expertise.

Working Group	Lead	Role
Start well	Kevin Gordon	Director of Children’s Services, Oxfordshire County Council
Live well	Ansaf Anzar	Director of Public Health, Oxfordshire County Council
Age well	Director of Adult Social Care	To be confirmed
Improving Healthy Living	Ingrid Slade	Consultant in Public Health, Wokingham Borough Council
Health Protection	Tracy Daszkiewicz	Director of Public Health, West Berkshire, Reading and Wokingham Councils
Demand Management	Matthew Tait	ICB Chief Delivery Officer

11. As well as the thematic areas the working groups and the emerging strategy needs to have consideration of research and innovation, disparities in health and social care, data and information sharing and opportunities for s75 pooled budgets and further integration.

12. The ICB Interim Director of Communications and Engagement has met with Healthwatch and VCSE to discuss how we will work together to develop the strategy. The initial strategy should be completed no later than 31 December 2022. The ICP is required to provide a copy of the strategy to the ICB, NHS England and local authorities within BOB.

Next Steps

13. An inaugural meeting of the 'core ICP' (at minimum the members from the six founding organisations) will be held on 5 October whilst establishment agreements are being confirmed. Key items for the agenda would include:
 - a. Terms of Reference (and approach to selecting all members)
 - b. Business cycle and meeting frequency
 - c. Development of integrated care strategy
 - d. Development of Assembly

Recommendations

14. The ICB Board is asked to receive this update on progress with development of the ICP and the integrated care strategy and agree the establishment of the ICP as a Joint Committee.