

**ESTABLISHMENT BOARD MEETING OF THE
BUCKINGHAMSHIRE, OXFORDSHIRE AND BERKSHIRE WEST
INTEGRATED CARE BOARD**

Date of Meeting: 01 July 2022	Agenda item: 08
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Title of Paper: System Delivery Plan

Paper is for: (Please ✓)	Discussion		Decision		Information	✓
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<p>Executive Summary The paper set out details of the System Delivery Plan (Plan) which was submitted to NHS England on 31 March 2022. The Plan's purpose was to provide NHS England and the BOB Integrated Care System (ICS) Development Programme Board with an update on progress on the core ICB / ICS development areas. The CCG Governing Bodies received the Plan in May 2022 as part of its oversight of the establishment of the ICB. The Plan included details of the requirements in the ICB Readiness to Operate Statement and due diligence checklists. The Plan also outlined the 12-month ICS development plan through to April 2023. In developing the Plan Executive Directors engaged with System Partners during the development of each chapter. The Place and System Development Committee will provide the Board with assurance on the continued progress with delivery during 2022/23.</p>
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<p>Action Required The Committee Members are asked to note the System Delivery Plan submitted to NHS England March 2022.</p>

<p>Author: Amanda Lyons, Interim Director of Strategic Delivery and Partnerships</p>

<p>Executive Lead/Senior Responsible Officer: Amanda Lyons, Interim Director of Strategic Delivery and Partnerships</p>
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<p>Date of Paper: 22 June 2022</p>

<p>Conflicts of Interest</p>

Not applicable

No conflict identified	✓
Conflict noted: conflicted party can participate in discussion and decision	
Conflict noted, conflicted party can participate in discussion but not decision	
Conflict noted, conflicted party can remain but not participate in discussion	
Conflict noted, supported paper withheld from conflicted party e.g. pecuniary benefit	
Conflicted party is excluded from discussion	

System Delivery Plan

Context

1. The System Delivery Plan (Plan) was submitted to NHS England on 31 March 2022 and is attached at Annex 1). The Plan's purpose was to provide NHS England and the BOB ICS Development Programme Board with an update on progress on the core ICB / ICS development areas. The CCG Governing Bodies received the Plan in May 2022 as part of its oversight of the establishment of the ICB. The Plan included details of the requirements in the ICB Readiness to Operate Statement and due diligence checklists. The Plan also outlined the 12-month ICS development plan through to April 2023. In developing the Plan, Executive Directors engaged with System Partners during the development of each chapter.

Key elements of System Delivery Plan

2. The System Delivery Plan sets out how the newly established health and care system intends to operate to improve the outcomes for our population and meet the 4 aims of an effective integrated care system.
3. Within the Plan there is extensive detail on the creation of a single Integrated Care Board (ICB) that will play a new and different role as a system leader/orchestrator. There is a strong emphasis on developing the required level of partnership and integrated working across Local Authorities, NHS trusts and other provider groups in a way which best meets the needs of our communities. It also recognises that we are not as far advanced as we might have been in this process, due in part to the difference across our three areas.
4. The Plan outlines the benefits of developing the ICS's three strong place-based partnerships, to allow the right health and care services to be delivered locally. Each place will be supported by the ICB. A strong place will have the clarity of role and remit, supported by financial resource delegated to a representative place-based partnership, to better deliver the right outcomes for their population and communities.
5. As well as Place proposals, the Plan sets out the introduction of provider collaboratives which bring NHS providers together to achieve the benefits of working at scale, to improve quality, efficiency and outcomes and address unwarranted variation and inequalities in access and experience across different providers. Within BOB ICS we already have a number of successful provider collaboratives for example Thames Valley Tier 4 CAMHS Service. The Plan also references the proposal for an Acute Provider Collaborative for Elective Care, with a view to expand the collaborative to other pathways in the future.
6. The development of the ICB's functions will be required in order to achieve its Aims. In particular, using data, analytics and other evidence to promote better health and care outcomes, to tackle health inequalities across the population and to promote prevention-led health and care strategies. It also sets out how the ICP Interim Strategy and ICB 5 year joint forward plan will be prepared. This will set out our

integrated health and care priorities, based on our available resources, population needs and system capabilities.

7. The Plan recognise the role our people will play in our future and the impact the pandemic has had on our team. The Plan describes that we will develop an approach to better attract, develop and retain our people, led by health and care champions across our partners. The importance of clinical leadership across our emerging system has been described. More widely, there are details on how we will develop and deliver an Equality Diversity and Inclusion (ED&I) Strategy. With the appointment of the Interim Chief Medical Officer the Plan was updated to describe the plans to develop clinical and professional leadership across the ICS.

Monitoring Progress with Delivery of System Delivery Plan

8. Since submitting the document to NHS England in March 2022, significant activity has taken place to progress the proposals it sets out. The principal focus to 30 June has been the safe transition of staff and functions and the development of the underpinning governance required by the ICB and ICP as it establishes. With the ICB established on 1 July the first quarter's activity undertaken by the executive team will be as follows:
 - strengthening of the three Places by establishing the underpinning operating models supported by delegation principals and governance frameworks;
 - development of the financial frameworks to support the new ICS infrastructure and ICS level reporting arrangements required to deliver the financial operational plans agreed;
 - establishing and strengthening new functions required by the ICB to delivery its core aims, for example intelligence and digital capability, oversight and strategic contracting capability
 - matching and identification of resources to core priorities and the developing clinical leadership to support this
 - establishing ICB level communication and engagement capability which enables the ICB executive effectively engage with stakeholders

Asks of the Board

9. The Board is asked to note the System Delivery Plan submitted to NHS England on 31 March 2022.

Next Steps

10. The newly established Committees of the Board will be responsible for assuring the Board on the progress made in delivering the key elements of the Plan which align to each Committee's Terms of Reference. The overall progress will be monitored through the Place and System Development Committee.